



# **City Planning and Community Investment**



# City Planning & Community Investment



## Department Description

This newly constituted department combines Planning, Economic Development, and Redevelopment to integrate the City's development strategy, policies, and visioning processes with some of its major implementation tools. The Department is organized into four divisions: Planning, Urban Form, Economic Development, and Redevelopment. Additionally, the Department includes the Facilities Financing Program that monitors development agreements, and formulates and administers a variety of funds used to finance public facilities in community planning areas throughout the City.

The Department's mission is:

*To engage San Diegans to plan, implement, and maintain a sustainable city through the wise use of land, resources, and aesthetics ensuring a high quality of life for all generations*

## Goals and Objectives

The following goals and objectives represent the action plan for the Department.

### ***Goal 1: Create visionary plans that are achievable***

Creating plans that are highly valued by the public requires coordination and collaboration to form implementation strategies that effectively execute plans. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Employ the collaborative use of multi-disciplinary teams
- Present plans in a cohesive and comprehensive way
- Ensure that all work efforts include an implementation strategy

### ***Goal 2: Foster economic development***

Encouraging community revitalization and promoting economic opportunity for all segments of the population is a key component in ensuring a high quality of life. It is essential to retain, attract and maintain the type of businesses that contribute positively to the local economy. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Leverage public incentives and assistance to promote community revitalization
- Promote economic development efforts to attract and induce investment in local businesses
- Work with key businesses in targeted industries to provide assistance and incentives that result in the retention and creation of jobs and investment

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- Support and encourage local businesses to provide private sector revitalization solutions

## ***Goal 3: Implement redevelopment***

The purpose of redevelopment is to assist local governments in the elimination of blight from designated areas through new development, infrastructure, public spaces and facilities, reconstruction and rehabilitation. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide, upgrade, restore, and enhance public infrastructure and facilities
- Increase the supply of affordable housing, improve housing conditions, and increase affordable housing opportunities
- Promote economic development activities that retain and expand business and employment opportunities
- Enhance and preserve neighborhood character, and rehabilitate historical properties

## ***Goal 4: Finance public facilities***

Providing adequate public facilities, such as parks, libraries, fire stations and streets, to serve the City's current and future population continues to be a great challenge. Funding these facilities will occur through a combination of financing strategies. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Maintain an effective facilities financing Program to ensure the impact of new development is mitigated through appropriate fees
- Pursue a broad range of funding sources to finance public facilities and infrastructure
- Invest in public infrastructure that supports and leverage private investment in communities
- Coordinate with redevelopment agencies to effectively utilize tax increment and other agency financing to leverage additional funds

## ***Goal 5: Develop a focused and productive department workforce***

A skilled and productive workforce is essential for every type of organization. Having highly-trained, self-directed employee's results in more operational effectiveness, as well as a better work product. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Establish and integrate CPCI work plan priorities
- Promote the use of cross-disciplinary teams
- Promote professional growth and development
- Reward and recognize good employee performance

# Service Efforts and Accomplishments

## **Community Planning**

During Fiscal Year 2008, the Community Planning Division provided planning services including preparation of the General Plan, community plans, and mobility studies, as well as planning group support, grant administration, development project review and other efforts.

The General Plan is the blueprint for how the City of San Diego will grow and develop over the next 20 to 30 years. Work on the General Plan and Program Environmental Impact Report (PEIR) continued in Fiscal Year 2008 culminating in approval on March 10, 2008. Work included release of the final public hearing Draft General Plan and PEIR in September 2007, public hearings before the Planning Commission, Land Use and Housing Committee, and Public Services and Neighborhood Safety Committee in November 2007, December 2007 and January 2008, and City Council consideration and approval on March 10, 2008.

The Community Planning Division made significant progress on on-going community plan updates in the Otay Mesa and Ocean Beach communities. Both community plan updates are anticipated to be scheduled for City Council consideration in mid-Fiscal Year 2009. A community plan update was begun in Fiscal Year 2008 for the Barrio Logan community. In addition, community plan updates were initiated for the Uptown, Greater North Park and Greater Golden Hill communities. These three updates will be conducted concurrently in order to address issues common to all areas including mobility, open space and environmental considerations.

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In addition to work on community plan updates, the Community Planning Division processed approximately 25 community plan amendments. These amendments affected communities throughout the City and dealt with issues such as providing mixed use policies for commercial/residential development to amending land use plan to allow appropriate uses that had not been anticipated by the plan. The Community Planning Division also supported San Diego's 42 recognized community planning groups. Most notably, the Division worked with community planning groups to bring their operating bylaws into conformance with provisions of the Brown Act and Council Policy 600-24. The Division trained planning group members on planning group operations, conformance with the Brown Act and other topics. The Division also reviewed numerous discretionary development proposals in order to ensure conformance with adopted community plans and related policy documents. The Mobility Section of Community Planning initiated development of the Bicycle Master Plan as well as work on seven pilot communities for the Pedestrian Master Plan. Work on two grant funded mobility projects, the Hillcrest Corridor and San Ysidro Mobility Strategies, were completed in Fiscal Year 2008. These studies provide recommendations for traffic calming and other street improvements to improve multimodal circulation within the communities.

## Urban Form

The new Urban Form Division was created in Fiscal Year 2008 and includes four sections: Urban Design, Park Planning, Historic Resources, and the Multiple Species Conservation Program (MSCP). Work conducted in this Division will focus on urban design strategies, project design, open space and park systems planning and historic preservation.

The Park Planning Section helped complete the Recreation and Conservation Elements of the newly-adopted General Plan Update. Park Planning staff provided analysis and evaluation of new policies affecting the application of population-based park and recreation standards City-wide. Park Planning staff initiated and monitored the acquisition of parkland located in five communities in accordance with Development Agreements and discretionary permit conditions and reviewed 440 discretionary and ministerial development proposals for impacts to existing parks and open space. Staff also prepared and submitted 30 new park projects citywide for the Fiscal Year 2009 Capital Improvements Program Budget, which required community outreach, creation of scopes of work, preparation of cost estimates, and researching/identifying appropriate funding sources.

The Historic Resources staff played a major role in the completion of the Historic Preservation Element of the General Plan Update. Staff also completed the San Diego Modernism Historic Context Statement; reviewed 60 projects with the Historic Resources Board (HRB) Design Assistance Subcommittee; completed 150 project reviews involving designated historic sites; and held ten public hearings and 24 public subcommittee meetings. Additionally, Historic Resources staff co-sponsored the California Preservation Foundation workshop on the State Historic Building Code; conducted five community workshops on historical resources; conducted 100 building site visits to assess potential for historical significance; and completed after-fire damage assessment to one archaeological site and six structures.

The Multiple Species Conservation Program (MSCP) Section reviewed 100 development projects for compliance with the MSCP Implementing Agreement, compiled the MSCP Annual Report for the U.S. Fish and Wildlife Service and California Department of Fish and Game and administered over \$750,000 in grants for endangered species policy, monitoring, and habitat restoration. Additionally, 48,456 acres of land have been conserved or obligated for conservation since the adoption of the Program, which is approximately 92% of the target conservation area in the city.

## Economic Development

The Business Enhancement, Attraction, and Retention (BEAR) Team provided targeted technical, permitting, and due diligence assistance to ten manufacturing businesses and two industrial developers which are constructing over 1.6 million square feet of new office and industrial space and adaptively re-using an additional 450,000 square feet. These projects, which include the new world headquarters for Sony Electronics and ResMed Corp., will result in over \$400 million worth of new taxable private sector investment which will in turn generate over 4,800 new jobs and over \$600,000 of new revenue annually to the City's General Fund.

A Tourism Marketing District (TMD) was created and will be managed by the Office of Small Business. The TMD will raise more than \$25 million annually over a five year period to promote tourism and increase hotel room night

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consumption in the City of San Diego. Of this \$25 million, approximately \$10 million will be accrued directly for the benefit of the City's General Fund.

The Office of Small Business (OSB) provided individual assistance to more than 3,000 aspiring and existing entrepreneurs with information and referrals and provided project and contract management services to more than 50 non-profit organizations developing economic opportunities in more than 15 neighborhoods and developing tourism in and to San Diego. OSB staff also provided project and contract management services to six Community Parking Districts; partnered on the downtown parking pilot program and proposed the pilot's expansion throughout the downtown area; and initiated a parking study and the development of parking requirements for affordable housing projects within the city.

The Community Development Block Grant (CDBG) Program provided over \$15 million in funds to programs that serve the low and moderate communities of the City of San Diego. The CDBG Program staff provided oversight on 182 projects and directly managed 42 contracts. The City is currently engaged in reforming the CDBG process. The first amendments to the governing City Council Policy were processed in January 2008. Remaining reforms are expected to be completed by July 2008.

The San Diego Regional Enterprise Zone was conditionally approved by the State of California and final designation is anticipated in Fiscal Year 2009. The Enterprise Zone stimulates business investments and creates jobs in economically disadvantaged areas. The Business Finance section managed the HUD Section 108 Loan Program portfolio consisting of 17 loans totaling approximately \$35.9 million. In addition, the Business Finance section manages three small business loan Programs totaling \$4.3 million, funded by Economic Development Administration (EDA) grants. In Fiscal Year 2008, five loans were approved totaling \$2.13 million and creating 38 new jobs.

## Facilities Financing

Five financing plans and amendments were updated and approved for the funding of public facilities as of January 2008 with 3 additional plans in the final stages of approval. Staff began the Infrastructure Financing Plan as referenced in the recently approved General Plan; collected \$14.9 million in impact fees to fund future community facilities as of March 2008; and entered the City into the State Community Infrastructure Program (SCIP) which gives developers an alternate way to finance impact fees. Facilities Financing staff also developed the Regional Transportation Congestion Improvement Plan (RTCIP), as required by the November 2004 TransNet sales tax approval.

## Redevelopment

Service Efforts and Accomplishments are listed under the specific Project Area budgets.

## Budget Dollars at Work: Performance Expectations

### Goal 1: Create visionary plans that are achievable

| Performance Measure  | Baseline<br>FY2007 | Estimated<br>FY2008 | Target<br>FY2009  |
|--|--------------------|---------------------|-------------------|
| 1. Percent of General Plan Action Plan completed   | N/A                | 75%                 | 100%              |
| 2. Percent of community plans equal to or less than: <ul style="list-style-type: none"><li>5 years old</li><li>10 years old</li><li>15 years old</li></ul> | 2%<br>15%<br>30%   | 6%<br>15%<br>36%    | 26%<br>26%<br>51% |
| 3. Percent of Economic Development Strategic Plan completed  | N/A                | N/A                 | 100%              |
| 4. Percent of City-wide Parks Master Plan completed  | N/A                | N/A                 | 5%                |

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## Goal 2: Foster economic development

| Performance Measure  | Baseline<br>FY2007   | Estimated<br>FY2008       | Target<br>FY2009           |
|--|----------------------|---------------------------|----------------------------|
| 1. Percent of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) audit recommendations completed | 100% of prior audits | 25% of most recent audits | 100% of most recent audits |
| 2. Percent of Community Development Block Grant reform and new Council policy completed                                    | N/A                  | 50%                       | 100%                       |
| 3. Number of businesses in targeted industries assisted  | 42                   | 41                        | 50                         |
| 4. Number of small businesses assisted   | 2,250                | 4,525                     | 5,105                      |
| 5. Number of Enterprise Zone Hiring Credit vouchers issued   | 2,879                | 3,500                     | 4,500                      |
| 6. Private investment dollars leveraged by economic development programs   | \$183.7M             | \$407M                    | \$300M                     |
| 7. Number of jobs created through economic development programs  | 4,392                | 5,200                     | 3,340                      |

## Goal 3: Implement redevelopment

| Performance Measure   | Baseline<br>FY2007 | Estimated<br>FY2008 | Target<br>FY2009 |
|---|--------------------|---------------------|------------------|
| 1. Percentage of five year Implementation Plans updated                       | N/A                | N/A                 | 100%             |
| 2. Percentage of revised implementation strategies for Pilot Villages updated | N/A                | N/A                 | 100%             |
| 3. Number of affordable housing units completed by the Redevelopment Agency   | 402                | 298                 | 326              |

## Goal 4: Finance public facilities

| Performance Measure   | Baseline<br>FY2007 | Estimated<br>FY2008 | Target<br>FY2009  |
|---|--------------------|---------------------|-------------------|
| 1. Percent of Public Facilities Financing Plans (PFFPs) equal to or less than: <ul style="list-style-type: none"> <li>1 year old since last comprehensive update</li> <li>2 years old since last comprehensive update</li> <li>3 years old since last comprehensive update</li> </ul> | 22%<br>37%<br>47%  | 19%<br>31%<br>45%   | 19%<br>37%<br>49% |
| 2. Amount of public facility improvements funded through Facilities Benefit Assessments (FBAs)  | \$85.4M            | \$67.6M             | \$61M             |
| 3. Amount of public facility improvements funded through Development Impact Fees (DIFs)   | \$4.5M             | \$8.7M              | \$2.2M            |
| 4. Amount of public facility improvements funded through tax increment  | \$3.1M             | \$6.5M              | \$5.5M            |
| 5. Amount of public facility improvements funded through other sources  | \$3.8M             | \$3.7M              | \$3.8M            |
| 6. Acreage of Multiple Species Conservation Program (MSCP) lands secured  | 51                 | 39                  | 17                |

## Goal 5: Develop a focused and productive workforce

| Performance Measure  | Baseline<br>FY2007 | Estimated<br>FY2008 | Target<br>FY2009 |
|--|--------------------|---------------------|------------------|
| 1. Number of employees with professional certification                               | N/A                | 24                  | 33               |
| 2. Percent of staff (non-management) that attend training                            | N/A                | N/A                 | 90%              |
| 3. Percent of project managers trained on department grants and contracts management | N/A                | N/A                 | 80%              |

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## Budget Dollars at Work: Sizing and Workload Data

|  | FY2005   | FY2006   | FY2007   | Estimated<br>FY2008 | Target<br>FY2009   |
|--|----------|----------|----------|---------------------|--------------------|
| <b>Workload Data</b>   |          |          |          |                     |                    |
| Number of community plan updates initiated, ongoing, or completed                    | 2        | 2        | 2        | 6                   | 8                  |
| Number of environmental, open space, and park plans initiated, ongoing, or completed | N/A      | N/A      | N/A      | 10                  | 7                  |
| Number of mobility plans initiated, ongoing, or completed                            | 3        | 3        | 5        | 8                   | 19                 |
| Total number of plan reviews completed by the Department                             | 2,670    | 2,692    | 2,425    | 2,193               | 1,500 <sup>1</sup> |
| Number of community meetings attended  | 227      | N/A      | N/A      | 340                 | 340                |
| Number of historic designations for properties processed                             | 52       | N/A      | 71       | 75                  | 50                 |
| Number of historic resources area surveys completed                                  | N/A      | N/A      | 3        | 2                   | 2                  |
| Number of historic district designations processed                                   | N/A      | N/A      | 4        | 1                   | 1                  |
| Value of Assessment District funds managed <sup>2</sup>                              | \$8.5M   | \$8.6M   | \$8.7M   | \$18.8M             | \$34.0M            |
| Value of Parking District funds managed  | \$2.7M   | \$2.7M   | \$2.7M   | \$2.7M              | \$2.7M             |
| Value of CDBG <sup>3</sup> funds managed   | \$18.26M | \$17.28M | \$15.5M  | \$15.43M            | \$14.58M           |
| Value of new small business loans managed  | \$1.0M   | \$0.675M | \$0.24M  | \$2.5M              | \$0.84M            |
| Number of contracts administered by the Economic Development Division                | 95       | 98       | 117      | 120                 | 100                |
| Number of businesses assisted by economic development programs                       | 4,064    | 2,226    | 2,292    | 4,561               | 5,155              |
| Number of redevelopment project areas managed  | 10       | 11       | 11       | 11                  | 11                 |
| Total amount of tax increment managed  | \$23.9M  | \$32.3M  | \$40.0M  | \$43.4M             | \$43.4M            |
| Total dollar amount of facilities financing funds managed                            | \$127.5M | \$132.0M | \$116.7M | \$122.7M            | \$123.0M           |
| Number of plans reviewed for impact fee assessments                                  | 1,203    | 1,201    | 821      | 754                 | 700                |
| Number of development agreements monitored   | 17       | 16       | 11       | 11                  | 11                 |

<sup>1</sup> The reduction in the target amount is due to shifting the review of projects from City Planning staff to Development Services staff in order for City Planning staff to focus on Community Plan Updates

<sup>2</sup> Includes Business Improvement Districts (BIDs), Maintenance Assessment Districts (MADs), the Downtown Property and Business Improvement District (PBID), and the Tourism Marketing District (TMD)

<sup>3</sup> Community Development Block Grant (CDBG)



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## Department Summary

| City Planning and Community Investment |                   |                   |                     |                        |
|--|-------------------|-------------------|---------------------|------------------------|
|  | FY 2007<br>BUDGET | FY 2008<br>BUDGET | FY 2009<br>PROPOSED | FY 2008-2009<br>CHANGE |
| Positions                              | 118.55            | 137.45            | 128.45              | (9.00)                 |
| Personnel Expense                      | \$ 11,633,922     | \$ 14,516,262     | \$ 13,791,539       | \$ (724,723)           |
| Non-Personnel Expense                  | \$ 4,646,968      | \$ 13,751,752     | \$ 14,862,209       | \$ 1,110,457           |
| TOTAL                                  | \$ 16,280,890     | \$ 28,268,014     | \$ 28,653,748       | \$ 385,734             |

## Department Staffing

|   | FY 2007<br>BUDGET | FY 2008<br>BUDGET | FY 2009<br>PROPOSED |
|---|-------------------|-------------------|---------------------|
| <b>GENERAL FUND</b>                           |                   |                   |                     |
| <b>City Planning and Community Investment</b> |                   |                   |                     |
| Admin & Tech Svcs Mgmt                        | 0.00              | 0.00              | 1.00                |
| Administrative Services                       | 0.00              | 0.00              | 8.50                |
| Brown Act Compliance                          | 0.00              | 0.00              | 1.00                |
| Comm Plan Updates & Spec Projs                | 23.75             | 20.75             | 6.00                |
| CP&CI Management                              | 0.00              | 0.00              | 1.00                |
| Economic Development                          | 0.00              | 18.00             | 11.00               |
| Economic Development Mgmt                     | 0.00              | 1.00              | 1.00                |
| Grant Monitoring & Admin                      | 0.00              | 9.00              | 10.00               |
| Historical Resources Planning                 | 0.00              | 0.00              | 4.75                |
| Multiple Species Conserv Prog                 | 0.00              | 0.00              | 3.00                |
| Multiple Species Conservation Program         | 3.00              | 3.00              | 0.00                |
| Park Planning                                 | 0.00              | 0.00              | 5.00                |
| Park Planning Activity Group                  | 0.00              | 7.00              | 0.00                |
| Planning & Economic Research                  | 0.00              | 0.00              | 1.00                |
| Planning Implementation                       | 0.00              | 0.00              | 8.00                |
| Planning Mgmt                                 | 4.00              | 4.00              | 1.00                |
| Planning Policy                               | 6.00              | 5.00              | 4.00                |
| Sm Bus & Neighbrhd Revitalize                 | 0.00              | 0.00              | 9.00                |
| Support Services                              | 13.50             | 12.50             | 0.00                |
| Support Services - Econ Dev                   | 0.00              | 3.20              | 0.00                |
| Technical Services                            | 0.00              | 0.00              | 4.20                |
| Transportation Planning                       | 10.00             | 10.00             | 4.00                |
| Urban Form Mgmt                               | 0.00              | 0.00              | 1.00                |
| <b>Total</b>                                  | <b>60.25</b>      | <b>93.45</b>      | <b>84.45</b>        |

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## Department Staffing

|                                   | FY 2007<br>BUDGET | FY 2008<br>BUDGET | FY 2009<br>PROPOSED |
|-----------------------------------|-------------------|-------------------|---------------------|
| <b>FACILITIES FINANCING FUND</b>  |                   |                   |                     |
| <b>Facilities Financing</b>       |                   |                   |                     |
| Facilities Financing              | 17.00             | 16.00             | 16.00               |
| <b>Total</b>                      | <b>17.00</b>      | <b>16.00</b>      | <b>16.00</b>        |
| <b>REDEVELOPMENT FUND</b>         |                   |                   |                     |
| <b>Redevelopment</b>              |                   |                   |                     |
| Administration                    | 6.00              | 6.00              | 8.00                |
| Affordable Housing                | 3.10              | 3.10              | 1.00                |
| Department Management             | 0.80              | 0.00              | 0.00                |
| Redevelopment Plan Implementation | 17.90             | 18.90             | 19.00               |
| <b>Total</b>                      | <b>27.80</b>      | <b>28.00</b>      | <b>28.00</b>        |
| <b>CDBG ADMINISTRATION</b>        |                   |                   |                     |
| <b>CDBG Admin/Youth Services</b>  |                   |                   |                     |
| CDBG Admin/Youth Services         | 9.30              | 0.00              | 0.00                |
| <b>Total</b>                      | <b>9.30</b>       | <b>0.00</b>       | <b>0.00</b>         |
| <b>CDBG Disability Services</b>   |                   |                   |                     |
| CDBG Disability Services          | 4.20              | 0.00              | 0.00                |
| <b>Total</b>                      | <b>4.20</b>       | <b>0.00</b>       | <b>0.00</b>         |
| <b>DEPARTMENT TOTAL</b>           | <b>118.55</b>     | <b>137.45</b>     | <b>128.45</b>       |

## Department Expenditures

|   | FY 2007<br>BUDGET | FY 2008<br>BUDGET | FY 2009<br>PROPOSED |
|---|-------------------|-------------------|---------------------|
| <b>GENERAL FUND</b>                           |                   |                   |                     |
| <b>City Planning and Community Investment</b> |                   |                   |                     |
| Admin & Tech Svcs Mgmt                        | \$ -              | \$ -              | \$ 123,058          |
| Administrative Services                       | \$ -              | \$ -              | \$ 2,721,157        |
| Brown Act Compliance                          | \$ -              | \$ -              | \$ 60,800           |
| Comm Plan Updates & Spec Projs                | \$ 2,860,953      | \$ 2,974,752      | \$ 2,277,632        |
| Community Planning                            | \$ (608,166)      | \$ (244,063)      | \$ (233,764)        |
| CP&CI Management                              | \$ -              | \$ -              | \$ 267,331          |
| Economic Development                          | \$ -              | \$ 5,177,194      | \$ 1,718,412        |
| Economic Development Mgmt                     | \$ -              | \$ 186,030        | \$ 194,861          |
| Grant Monitoring & Admin                      | \$ -              | \$ 1,177,784      | \$ 1,342,427        |
| Historical Resources Planning                 | \$ -              | \$ -              | \$ 525,242          |
| Multiple Species Conserv Prog                 | \$ -              | \$ -              | \$ 352,701          |
| Multiple Species Conservation Program         | \$ 430,238        | \$ 444,665        | \$ -                |
| Park Planning                                 | \$ -              | \$ -              | \$ 632,932          |
| Park Planning Activity Group                  | \$ -              | \$ 766,883        | \$ -                |
| Planning & Economic Research                  | \$ -              | \$ -              | \$ 123,287          |
| Planning Implementation                       | \$ -              | \$ -              | \$ 993,164          |

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## Department Expenditures

|   | FY 2007<br>BUDGET   | FY 2008<br>BUDGET    | FY 2009<br>PROPOSED  |
|---|---------------------|----------------------|----------------------|
| <b>GENERAL FUND</b>                           |                     |                      |                      |
| <b>City Planning and Community Investment</b> |                     |                      |                      |
| Planning Mgmt                                 | \$ 603,859          | \$ 647,520           | \$ 176,598           |
| Planning Policy                               | \$ 736,851          | \$ 640,334           | \$ 498,173           |
| Public Info & Comm                            | \$ -                | \$ -                 | \$ 51,049            |
| Public Involvement and Communications         | \$ 2,414            | \$ 2,414             | \$ -                 |
| Sm Bus & Neighbrhd Revitalize                 | \$ -                | \$ -                 | \$ 4,477,850         |
| Support Services                              | \$ 1,553,753        | \$ 1,352,385         | \$ -                 |
| Support Services - Econ Dev                   | \$ -                | \$ 2,255,358         | \$ -                 |
| Technical Services                            | \$ -                | \$ -                 | \$ 566,987           |
| Transportation Planning                       | \$ 1,266,822        | \$ 1,335,079         | \$ 627,854           |
| Urban Form Mgmt                               | \$ -                | \$ -                 | \$ 176,598           |
| <b>Total</b>                                  | <b>\$ 6,846,724</b> | <b>\$ 16,716,335</b> | <b>\$ 17,674,349</b> |
| <b>FACILITIES FINANCING FUND</b>              |                     |                      |                      |
| <b>Facilities Financing</b>                   |                     |                      |                      |
| Facilities Financing                          | \$ 2,574,898        | \$ 2,687,127         | \$ 2,693,862         |
| <b>Total</b>                                  | <b>\$ 2,574,898</b> | <b>\$ 2,687,127</b>  | <b>\$ 2,693,862</b>  |
| <b>REDEVELOPMENT FUND</b>                     |                     |                      |                      |
| <b>Redevelopment</b>                          |                     |                      |                      |
| Administration                                | \$ 622,029          | \$ 613,238           | \$ 826,011           |
| Affordable Housing                            | \$ 293,660          | \$ 308,180           | \$ 120,552           |
| Department Management                         | \$ 68,382           | \$ 7,743             | \$ -                 |
| Redevelopment Plan Implementation             | \$ 2,207,931        | \$ 2,732,535         | \$ 2,405,369         |
| <b>Total</b>                                  | <b>\$ 3,192,002</b> | <b>\$ 3,661,696</b>  | <b>\$ 3,351,932</b>  |
| <b>MISSION BAY IMPROVEMENT FUND</b>           |                     |                      |                      |
| <b>Mission Bay Improvements Fund</b>          |                     |                      |                      |
| Mission Bay Improvements Fund                 | \$ 1,097,595        | \$ 2,500,000         | \$ 2,466,802         |
| <b>Total</b>                                  | <b>\$ 1,097,595</b> | <b>\$ 2,500,000</b>  | <b>\$ 2,466,802</b>  |
| <b>REGIONAL PARK IMPROVEMENT FUND</b>         |                     |                      |                      |
| <b>Regional Park Improvement Fund</b>         |                     |                      |                      |
| Regional Park Improvement Fund                | \$ 1,097,595        | \$ 2,500,000         | \$ 2,466,803         |
| <b>Total</b>                                  | <b>\$ 1,097,595</b> | <b>\$ 2,500,000</b>  | <b>\$ 2,466,803</b>  |
| <b>CDBG ADMINISTRATION</b>                    |                     |                      |                      |
| <b>CDBG Admin/Youth Services</b>              |                     |                      |                      |
| CDBG Admin/Youth Services                     | \$ 1,065,332        | \$ 202,856           | \$ -                 |
| <b>Total</b>                                  | <b>\$ 1,065,332</b> | <b>\$ 202,856</b>    | <b>\$ -</b>          |

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## Department Expenditures

|                                 | FY 2007<br>BUDGET    | FY 2008<br>BUDGET    | FY 2009<br>PROPOSED  |
|---------------------------------|----------------------|----------------------|----------------------|
| <b>CDBG ADMINISTRATION</b>      |                      |                      |                      |
| <b>CDBG Disability Services</b> |                      |                      |                      |
| CDBG Disability Services        | \$ 406,744           | \$ -                 | \$ -                 |
| <b>Total</b>                    | <b>\$ 406,744</b>    | <b>\$ -</b>          | <b>\$ -</b>          |
| <b>DEPARTMENT TOTAL</b>         | <b>\$ 16,280,890</b> | <b>\$ 28,268,014</b> | <b>\$ 28,653,748</b> |

## Significant Budget Adjustments

### GENERAL FUND

| City Planning and Community Investment  | Positions | Cost         | Revenue |
|---|-----------|--------------|---------|
| <b>Salary and Benefit Adjustments</b>   | 0.00 \$   | 496,519 \$   | 0       |
| Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.                                      |           |              |         |
| <b>Community Plan Updates</b>   | 0.00 \$   | 1,150,000 \$ | 0       |
| Addition of funds for the Uptown/North Park/Golden Hill Community Plan Update cluster.  |           |              |         |
| <b>Small Business Enhancement Program (SBEP)</b>  | 0.00 \$   | 574,100 \$   | 0       |
| This adjustment will balance SBEP budgeted expenditures to approximate Fiscal Year 2007 budgeted and actual revenues per Council Policy 900-15.   |           |              |         |
| <b>Business Cooperation Program (BCP) Sales Tax Rebate Appropriation</b>  | 0.00 \$   | 350,000 \$   | 0       |
| Adjustment to increase appropriations for sales tax rebates. Businesses generating sales tax revenue under this program will receive this rebate, which is consistent with Council approved economic development, redevelopment, and business incentive agreements. |           |              |         |
| <b>Community Development Block Grant (CDBG) Adjustment</b>  | 0.00 \$   | 296,153 \$   | 535,049 |
| Adjustments to the CDBG Administration budget in order to balance expenditures with revenues.   |           |              |         |
| <b>Tourism Marketing District (TMD)</b>   | 1.00 \$   | 72,579 \$    | 72,000  |
| Addition of 1.00 Administrative Aide I and associated non-personnel expenditures to administer the newly created Tourism Marketing District (TMD).  |           |              |         |

# City Planning and Community Investment

## Significant Budget Adjustments

### GENERAL FUND

| City Planning and Community Investment  | Positions | Cost         | Revenue   |
|---|-----------|--------------|-----------|
| <b>Support for Brown Act Compliance</b><br>Addition of 1.00 Clerical Assistant II and associated non-personnel expenditures in order to comply with State Brown Act requirements.   | 1.00 \$   | 60,800 \$    | 0         |
| <b>Funding of Terminal Leave</b><br>Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.  | 0.00 \$   | 37,896 \$    | 0         |
| <b>Support for Information Technology</b><br>Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.  | 0.00 \$   | 6,589 \$     | 0         |
| <b>Additional Revenue from Redevelopment Agency and Housing Commission</b><br>Adjustment to fund a position decicated to managing General Plan - Housing Element updates, as well as affordable and other general housing issues in the City of San Diego.  | 0.00 \$   | 0 \$         | 65,000    |
| <b>Additional Funding for Downtown Marketing Program</b><br>Revenue adjustment to fund a new Downtown Business Development Officer position. This position was created to increase the commercial vitality of the Centre City by developing a comprehensive marketing program to bring new office tenants into the community. | 0.00 \$   | 0 \$         | 120,322   |
| <b>Revised Revenue</b><br>Adjustment to reflect Fiscal Year 2009 revenue projections.   | 0.00 \$   | 0 \$         | (122,266) |
| <b>Park and Recreation Open Space Division Transfer</b><br>Transfer of 1.00 Biologist III and related non-personnel expenses related to the Multiple Species Conservation Program (MSCP) monitoring function to Park and Recreation, Open Space Division.   | (1.00) \$ | (109,708) \$ | 0         |
| <b>Vacancy Savings</b><br>Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2009 due to personnel transition and salary differentials for new employees.  | 0.00 \$   | (233,764) \$ | 0         |
| <b>Non-Discretionary</b><br>Adjustments to expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.   | 0.00 \$   | (236,783) \$ | 0         |

# City Planning and Community Investment

## Significant Budget Adjustments

### GENERAL FUND

| City Planning and Community Investment  | Positions | Cost         | Revenue |
|---|-----------|--------------|---------|
| <b>Public Use Lease Adjustment</b>  | 0.00 \$   | (356,350) \$ | 0       |
| Adjustment for the estimated Public Use Lease Payment and Reserve for Las Americas, Imperial Marketplace, and Marketplace at the Grove.   |           |              |         |
| <b>Savings from the Five-Year Financial Outlook</b>   | (4.00) \$ | (441,634) \$ | 0       |
| Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume I, "Budget Overview and Schedules". |           |              |         |
| <b>Engineering &amp; Capital Projects Business Process Reengineering (BPR)</b>  | (6.00) \$ | (708,383) \$ | 0       |
| Adjustments to reflect the budgetary implementation of the Engineering & Capital Projects BPR, including the consolidation of all engineering and capital project functions into the Engineering & Capital Projects Department.             |           |              |         |

### FACILITIES FINANCING FUND

| Facilities Financing   | Positions | Cost       | Revenue   |
|--|-----------|------------|-----------|
| <b>Salary and Benefit Adjustments</b>  | 0.00 \$   | 31,455 \$  | 0         |
| Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.   |           |            |           |
| <b>Non-Discretionary</b>   | 0.00 \$   | 259,948 \$ | 0         |
| Adjustments to expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.  |           |            |           |
| <b>Funding for the Enterprise Resources Planning (ERP) System</b>  | 0.00 \$   | 23,178 \$  | 0         |
| This System will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities. |           |            |           |
| <b>Revised Revenue</b>   | 0.00 \$   | 0 \$       | (134,765) |
| Adjustment to reflect Fiscal Year 2009 revenue projections.  |           |            |           |
| <b>Support for Information Technology</b>  | 0.00 \$   | (5,772) \$ | 0         |
| Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.  |           |            |           |

# City Planning and Community Investment

## Significant Budget Adjustments

### FACILITIES FINANCING FUND

| Facilities Financing   | Positions | Cost         | Revenue  |
|--|-----------|--------------|----------|
| <b>Vacancy Savings</b><br>Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2009 due to personnel transition and salary differentials for new employees. | 0.00 \$   | (37,791) \$  | 0        |
| <b>One-Time Expenditure Removal</b><br>Removal of one-time expenditures and matching revenues that reflect a Memorandum of Understanding with the City Comptroller.  | 0.00 \$   | (59,544) \$  | (59,544) |
| <b>Balancing BCR</b><br>Fiscal Year 2009 adjustment to balance revenue and expenditures.   | 0.00 \$   | (204,739) \$ | 484,602  |

### CDBG ADMINISTRATION

| CDBG Admin/Youth Services   | Positions | Cost         | Revenue   |
|---|-----------|--------------|-----------|
| <b>Non-Discretionary</b><br>Adjustments to expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent. | 0.00 \$   | (100) \$     | 0         |
| <b>Adjustments to Community Development Block Grant (CDBG)</b><br>Reduction to non-personnel expenditures that were budgeted in Community Development Block Grant (CDBG) department.      | 0.00 \$   | (202,756) \$ | (986,000) |
| CDBG Disability Services  | Positions | Cost         | Revenue   |
| <b>Revised Revenue</b><br>Adjustment to reflect Fiscal Year 2009 revenue projections.   | 0.00 \$   | 0 \$         | (340,000) |

### REDEVELOPMENT FUND

| Redevelopment   | Positions | Cost      | Revenue |
|---|-----------|-----------|---------|
| <b>Salary and Benefit Adjustments</b><br>Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation. | 0.00 \$   | 67,682 \$ | 0       |
| <b>Support for Information Technology</b><br>Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.  | 0.00 \$   | 53,280 \$ | 0       |

# City Planning and Community Investment

## Significant Budget Adjustments

### REDEVELOPMENT FUND

| Redevelopment  | Positions | Cost         | Revenue   |
|--|-----------|--------------|-----------|
| <b>Balancing BCR</b>   | 0.00 \$   | 0 \$         | (309,764) |
| Fiscal Year 2009 adjustment to balance revenue and expenditures.   |           |              |           |
| <b>Vacancy Savings</b>   | 0.00 \$   | (72,178) \$  | 0         |
| Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2009 due to personnel transition and salary differentials for new employees. |           |              |           |
| <b>Non-Discretionary</b>   | 0.00 \$   | (358,548) \$ | 0         |
| Adjustments to expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.                                    |           |              |           |

### MISSION BAY IMPROVEMENT FUND

| Mission Bay Improvements Fund  | Positions | Cost        | Revenue  |
|--|-----------|-------------|----------|
| <b>Decrease Transfer Expenditure for Mission Bay and Regional Park Improvement Funds</b>   | 0.00 \$   | (33,198) \$ | (33,198) |
| Adjustment to decrease transfer in expenditures per the Mission Bay Ordinance (Council Ordinance O-2003-64 and Municipal Code 22.0229), which requires that one-half of all revenue from Mission Bay rents and concessions in excess of \$20 million is to be allocated to the Mission Bay Improvements Fund and the Regional Park Improvement Fund. |           |             |          |

### REGIONAL PARK IMPROVEMENT FUND

| Regional Park Improvement Fund   | Positions | Cost        | Revenue  |
|--|-----------|-------------|----------|
| <b>Decrease Transfer Expenditure for Mission Bay and Regional Park Improvement Funds</b>   | 0.00 \$   | (33,197) \$ | (33,197) |
| Adjustment to decrease transfer in expenditures per the Mission Bay Ordinance (Council Ordinance O-2003-64 and Municipal Code 22.0229), which requires that one-half of all revenue from Mission Bay rents and concessions in excess of \$20 million is to be allocated to the Mission Bay Improvements Fund and the Regional Park Improvement Fund. |           |             |          |

## Expenditures by Category

|                           | FY 2007<br>BUDGET | FY 2008<br>BUDGET | FY 2009<br>PROPOSED  |
|---------------------------|-------------------|-------------------|----------------------|
| <b>PERSONNEL</b>          |                   |                   |                      |
| Salaries & Wages          | \$ 7,985,605      | \$ 9,648,323      | \$ <b>9,223,151</b>  |
| Fringe Benefits           | \$ 3,648,317      | \$ 4,867,939      | \$ <b>4,568,388</b>  |
| <b>SUBTOTAL PERSONNEL</b> | \$ 11,633,922     | \$ 14,516,262     | \$ <b>13,791,539</b> |



# City Planning and Community Investment

## Expenditures by Category

|                               | FY 2007<br>BUDGET | FY 2008<br>BUDGET | FY 2009<br>PROPOSED |
|-------------------------------|-------------------|-------------------|---------------------|
| <b>NON-PERSONNEL</b>          |                   |                   |                     |
| Supplies & Services           | \$ 4,051,699      | \$ 13,325,249     | \$ 14,379,174       |
| Information Technology        | \$ 399,899        | \$ 259,696        | \$ 304,169          |
| Energy/Utilities              | \$ 136,347        | \$ 105,100        | \$ 125,331          |
| Equipment Outlay              | \$ 59,023         | \$ 61,707         | \$ 53,535           |
| <b>SUBTOTAL NON-PERSONNEL</b> | \$ 4,646,968      | \$ 13,751,752     | \$ 14,862,209       |
| <b>TOTAL</b>                  | \$ 16,280,890     | \$ 28,268,014     | \$ 28,653,748       |

## Revenues by Category

|                              | FY 2007<br>BUDGET | FY 2008<br>BUDGET | FY 2009<br>PROPOSED |
|------------------------------|-------------------|-------------------|---------------------|
| <b>GENERAL FUND</b>          |                   |                   |                     |
| Licenses and Permits         | \$ 906,309        | \$ 797,309        | \$ 747,309          |
| Revenue from Other Agencies  | \$ -              | \$ 106,298        | \$ 106,298          |
| Charges for Current Services | \$ 1,125,092      | \$ 2,700,483      | \$ 3,232,973        |
| Transfers from Other Funds   | \$ 1,004,205      | \$ 115,688        | \$ 303,303          |
| <b>TOTAL</b>                 | \$ 3,035,606      | \$ 3,719,778      | \$ 4,389,883        |

## Salary Schedule

### GENERAL FUND

#### City Planning and Community Investment

| <i>Class</i> | <i>Position Title</i>          | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> | <i>Salary</i> | <i>Total</i> |
|--------------|--------------------------------|------------------------------|------------------------------|---------------|--------------|
| 1104         | Account Clerk                  | 1.00                         | 0.00                         | \$ -          | \$ -         |
| 1105         | Administrative Aide I          | 1.00                         | 2.00                         | \$ 43,820     | \$ 87,640    |
| 1106         | Sr Management Analyst          | 2.00                         | 3.00                         | \$ 71,273     | \$ 213,819   |
| 1107         | Administrative Aide II         | 2.00                         | 4.00                         | \$ 50,492     | \$ 201,968   |
| 1207         | Asst Engineer-Traffic          | 2.00                         | 0.00                         | \$ -          | \$ -         |
| 1218         | Assoc Management Analyst       | 2.00                         | 1.00                         | \$ 64,335     | \$ 64,335    |
| 1227         | Assoc Planner                  | 9.00                         | 7.00                         | \$ 66,313     | \$ 464,191   |
| 1233         | Assoc Engineer-Traffic         | 4.00                         | 2.00                         | \$ 80,212     | \$ 160,424   |
| 1348         | Info Systems Analyst II        | 1.00                         | 1.00                         | \$ 64,077     | \$ 64,077    |
| 1350         | Community Development Coord    | 3.00                         | 4.00                         | \$ 91,191     | \$ 364,764   |
| 1352         | Community Development Spec II  | 9.00                         | 8.00                         | \$ 64,226     | \$ 513,804   |
| 1353         | Community Development Spec III | 0.00                         | 1.00                         | \$ 75,279     | \$ 75,279    |
| 1354         | Community Development Spec IV  | 8.00                         | 8.00                         | \$ 79,269     | \$ 634,152   |
| 1401         | Info Systems Technician        | 0.20                         | 0.20                         | \$ 50,990     | \$ 10,198    |
| 1535         | Clerical Assistant II          | 4.50                         | 3.50                         | \$ 35,401     | \$ 123,905   |
| 1622         | Biologist III                  | 1.00                         | 0.00                         | \$ -          | \$ -         |
| 1638         | Park Designer                  | 3.00                         | 3.00                         | \$ 80,604     | \$ 241,811   |
| 1648         | Payroll Specialist II          | 1.00                         | 1.00                         | \$ 41,507     | \$ 41,507    |

# City Planning and Community Investment

## Salary Schedule

### GENERAL FUND

#### City Planning and Community Investment

| <i>Class</i> | <i>Position Title</i>         | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> | <i>Salary</i> |         | <i>Total</i>        |
|--------------|-------------------------------|------------------------------|------------------------------|---------------|---------|---------------------|
| 1727         | Principal Engineering Aide    | 2.00                         | <b>2.00</b>                  | \$            | 60,401  | \$ 120,802          |
| 1746         | Word Processing Operator      | 3.00                         | <b>3.00</b>                  | \$            | 37,689  | \$ 113,067          |
| 1751         | Project Officer I             | 1.00                         | <b>1.00</b>                  | \$            | 79,940  | \$ 79,940           |
| 1752         | Project Officer II            | 1.00                         | <b>1.00</b>                  | \$            | 92,598  | \$ 92,598           |
| 1872         | Sr Planner                    | 16.75                        | <b>16.75</b>                 | \$            | 78,544  | \$ 1,315,608        |
| 1876         | Executive Secretary           | 1.00                         | <b>0.00</b>                  | \$            | -       | \$ -                |
| 1878         | Sr Traffic Engineer           | 3.00                         | <b>1.00</b>                  | \$            | 92,844  | \$ 92,844           |
| 1879         | Sr Clerk/Typist               | 1.00                         | <b>1.00</b>                  | \$            | 43,313  | \$ 43,313           |
| 1917         | Supv Management Analyst       | 1.00                         | <b>1.00</b>                  | \$            | 80,127  | \$ 80,127           |
| 1926         | Info Systems Analyst IV       | 2.00                         | <b>1.00</b>                  | \$            | 79,816  | \$ 79,816           |
| 2172         | Planning Director             | 1.00                         | <b>1.00</b>                  | \$            | 160,000 | \$ 160,000          |
| 2214         | Deputy Director               | 3.00                         | <b>3.00</b>                  | \$            | 120,056 | \$ 360,168          |
| 2234         | Principal Planner             | 1.00                         | <b>1.00</b>                  | \$            | 83,778  | \$ 83,778           |
| 2270         | Program Manager               | 2.00                         | <b>2.00</b>                  | \$            | 83,006  | \$ 166,012          |
| 2272         | Homeless Services Coordinator | 1.00                         | <b>1.00</b>                  | \$            | 78,035  | \$ 78,035           |
|              | Vacancy Savings               | 0.00                         | <b>0.00</b>                  | \$            | -       | \$ (201,486)        |
|              | Bilingual - Regular           | 0.00                         | <b>0.00</b>                  | \$            | -       | \$ 1,568            |
|              | Overtime Budgeted             | 0.00                         | <b>0.00</b>                  | \$            | -       | \$ 77,045           |
|              | Reg Pay For Engineers         | 0.00                         | <b>0.00</b>                  | \$            | -       | \$ 111,603          |
|              | Temporary Help                | 0.00                         | <b>0.00</b>                  | \$            | -       | \$ 5,957            |
|              | Termination Pay Annual Leave  | 0.00                         | <b>0.00</b>                  | \$            | -       | \$ 34,539           |
|              | <b>Total</b>                  | <b>93.45</b>                 | <b>84.45</b>                 |               |         | <b>\$ 6,157,208</b> |

### FACILITIES FINANCING FUND

#### Facilities Financing

| <i>Class</i> | <i>Position Title</i>      | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> | <i>Salary</i> |        | <i>Total</i>        |
|--------------|----------------------------|------------------------------|------------------------------|---------------|--------|---------------------|
| 1106         | Sr Management Analyst      | 7.00                         | <b>7.00</b>                  | \$            | 71,273 | \$ 498,908          |
| 1218         | Assoc Management Analyst   | 2.00                         | <b>2.00</b>                  | \$            | 64,335 | \$ 128,670          |
| 1727         | Principal Engineering Aide | 2.00                         | <b>2.00</b>                  | \$            | 60,401 | \$ 120,802          |
| 1746         | Word Processing Operator   | 1.00                         | <b>1.00</b>                  | \$            | 37,690 | \$ 37,690           |
| 1879         | Sr Clerk/Typist            | 1.00                         | <b>1.00</b>                  | \$            | 43,313 | \$ 43,313           |
| 1917         | Supv Management Analyst    | 2.00                         | <b>2.00</b>                  | \$            | 80,127 | \$ 160,254          |
| 2270         | Program Manager            | 1.00                         | <b>1.00</b>                  | \$            | 96,117 | \$ 96,117           |
|              | Vacancy Savings            | 0.00                         | <b>0.00</b>                  | \$            | -      | \$ (32,573)         |
|              | Overtime Budgeted          | 0.00                         | <b>0.00</b>                  | \$            | -      | \$ 15,720           |
|              | <b>Total</b>               | <b>16.00</b>                 | <b>16.00</b>                 |               |        | <b>\$ 1,068,901</b> |

# City Planning and Community Investment

## Salary Schedule

### REDEVELOPMENT FUND

#### Redevelopment

| <i>Class</i>  | <i>Position Title</i>         | <i>FY 2008<br/>Positions</i> | <i>FY 2009<br/>Positions</i> | <i>Salary</i> | <i>Total</i>     |
|---|-------------------------------|------------------------------|------------------------------|---------------|------------------|
| 1104  | Account Clerk                 | 0.00                         | <b>1.00</b>                  | \$ 37,878     | \$ 37,878        |
| 1218  | Assoc Management Analyst      | 1.00                         | <b>1.00</b>                  | \$ 64,335     | \$ 64,335        |
| 1350  | Community Development Coord   | 3.00                         | <b>3.00</b>                  | \$ 91,191     | \$ 273,573       |
| 1352  | Community Development Spec II | 5.00                         | <b>5.00</b>                  | \$ 64,118     | \$ 320,590       |
| 1354  | Community Development Spec IV | 12.00                        | <b>12.00</b>                 | \$ 79,413     | \$ 952,951       |
| 1382  | Legislative Recorder I        | 1.00                         | <b>1.00</b>                  | \$ 46,882     | \$ 46,882        |
| 1401  | Info Systems Technician       | 1.00                         | <b>1.00</b>                  | \$ 50,992     | \$ 50,992        |
| 1535  | Clerical Assistant II         | 2.00                         | <b>2.00</b>                  | \$ 35,402     | \$ 70,804        |
| 1917  | Supv Management Analyst       | 1.00                         | <b>1.00</b>                  | \$ 80,127     | \$ 80,127        |
| 1940  | Supv Public Info Officer      | 1.00                         | <b>0.00</b>                  | \$ -          | \$ -             |
| 2181  | Asst Department Director      | 0.00                         | <b>1.00</b>                  | \$ 139,000    | \$ 139,000       |
| 2214  | Deputy Director               | 1.00                         | <b>0.00</b>                  | \$ -          | \$ -             |
|   | Vacancy Savings               | 0.00                         | <b>0.00</b>                  | \$ -          | \$ (62,212)      |
|   | Overtime Budgeted             | 0.00                         | <b>0.00</b>                  | \$ -          | \$ 22,122        |
|   | <b>Total</b>                  | <b>28.00</b>                 | <b>28.00</b>                 | <b>\$</b>     | <b>1,997,042</b> |
| <b>CITY PLANNING AND COMMUNITY INVESTMENT TOTAL</b> |                               | <b>137.45</b>                | <b>128.45</b>                | <b>\$</b>     | <b>9,223,151</b> |

# City Planning and Community Investment

## Revenue and Expense Statement (Non-General Fund)

### FACILITIES FINANCING FUND 10250

|  | FY 2007*<br>BUDGET | FY 2008*<br>BUDGET | FY 2009*<br>PROPOSED |
|--|--------------------|--------------------|----------------------|
| <b>BEGINNING BALANCE AND RESERVE</b>                       |                    |                    |                      |
| Balance from Prior Year                                    | \$ 282,920         | \$ 283,558         | \$ -                 |
| <b>TOTAL BALANCE</b>                                       | \$ 282,920         | \$ 283,558         | \$ -                 |
| <b>REVENUE</b>   |                    |                    |                      |
| Facilities Benefit Assessments and Development Impact Fees | \$ 1,843,912       | \$ 1,879,604       | \$ 2,304,662         |
| Interest on Investments                                    | \$ 13,000          | \$ 18,300          | \$ 18,300            |
| Miscellaneous Revenue                                      | \$ 2,000           | \$ 1,500           | \$ 1,500             |
| Services Rendered to Others                                | \$ 306,803         | \$ 369,400         | \$ 369,400           |
| TransNet Revenue   | \$ 126,263         | \$ 134,765         | \$ -                 |
| <b>TOTAL REVENUE</b>                                       | \$ 2,291,978       | \$ 2,403,569       | \$ 2,693,862         |
| <b>TOTAL BALANCE AND REVENUE</b>                           | \$ 2,574,898       | \$ 2,687,127       | \$ 2,693,862         |
| <b>OPERATING EXPENSE</b>                                   |                    |                    |                      |
| Non-Personnel Expense                                      | \$ 912,505         | \$ 1,066,200       | \$ 1,082,967         |
| Personnel Expenses   | \$ 1,662,393       | \$ 1,620,927       | \$ 1,610,895         |
| <b>TOTAL OPERATING EXPENSE</b>                             | \$ 2,574,898       | \$ 2,687,127       | \$ 2,693,862         |
| <b>TOTAL EXPENSE</b>                                       | \$ 2,574,898       | \$ 2,687,127       | \$ 2,693,862         |
| <b>BALANCE</b>   | \$ -               | \$ -               | \$ -                 |
| <b>TOTAL EXPENSE, RESERVE AND BALANCE</b>                  | \$ 2,574,898       | \$ 2,687,127       | \$ 2,693,862         |

\* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

# City Planning and Community Investment

## Revenue and Expense Statement (Non-General Fund)

### MISSION BAY IMPROVEMENT FUND

|   | FY 2007*<br>BUDGET | FY 2008*<br>BUDGET | FY 2009*<br>PROPOSED |
|---|--------------------|--------------------|----------------------|
| <b>REVENUE</b>  |                    |                    |                      |
| Transfer from General Fund - Mission Bay Park's Rents | \$ 1,097,595       | \$ 2,500,000       | \$ 2,466,802         |
| <b>TOTAL REVENUE</b>                                  | \$ 1,097,595       | \$ 2,500,000       | \$ 2,466,802         |
| <b>TOTAL BALANCE AND REVENUE</b>                      | \$ 1,097,595       | \$ 2,500,000       | \$ 2,466,802         |
| <b>CAPITAL IMPROVEMENTS PROGRAM (CIP)</b>             |                    |                    |                      |
| CIP Expenditures                                      | \$ 1,097,595       | \$ 2,500,000       | \$ 2,466,802         |
| <b>TOTAL CIP EXPENSE</b>                              | \$ 1,097,595       | \$ 2,500,000       | \$ 2,466,802         |
| <b>TOTAL EXPENSE</b>                                  | \$ 1,097,595       | \$ 2,500,000       | \$ 2,466,802         |
| <b>BALANCE</b>  | \$ -               | \$ -               | \$ -                 |
| <b>TOTAL EXPENSE, RESERVE AND BALANCE</b>             | \$ 1,097,595       | \$ 2,500,000       | \$ 2,466,802         |

\* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

# City Planning and Community Investment

## Revenue and Expense Statement (Non-General Fund)

### REDEVELOPMENT FUND 10275

|   | FY 2007*<br>BUDGET  | FY 2008*<br>BUDGET  | FY 2009*<br>PROPOSED |
|---|---------------------|---------------------|----------------------|
| <b>BEGINNING BALANCE AND RESERVE</b>      |                     |                     |                      |
| Balance from Prior Year                   | \$ 4,635            | \$ -                | \$ -                 |
| <b>TOTAL BALANCE</b>                      | <b>\$ 4,635</b>     | <b>\$ -</b>         | <b>\$ -</b>          |
| <b>REVENUE</b>                            |                     |                     |                      |
| Reimbursement from Redevelopment Agency   | \$ 3,196,637        | \$ 3,661,696        | \$ 3,351,932         |
| <b>TOTAL REVENUE</b>                      | <b>\$ 3,196,637</b> | <b>\$ 3,661,696</b> | <b>\$ 3,351,932</b>  |
| <b>TOTAL BALANCE AND REVENUE</b>          | <b>\$ 3,201,272</b> | <b>\$ 3,661,696</b> | <b>\$ 3,351,932</b>  |
| <b>OPERATING EXPENSE</b>                  |                     |                     |                      |
| Non-Personnel                             | \$ 318,829          | \$ 632,897          | \$ 327,629           |
| Personnel Expense                         | \$ 2,873,173        | \$ 3,028,799        | \$ 3,024,303         |
| <b>TOTAL OPERATING EXPENSE</b>            | <b>\$ 3,192,002</b> | <b>\$ 3,661,696</b> | <b>\$ 3,351,932</b>  |
| <b>TOTAL EXPENSE</b>                      | <b>\$ 3,192,002</b> | <b>\$ 3,661,696</b> | <b>\$ 3,351,932</b>  |
| <b>BALANCE</b>                            | <b>\$ 9,270</b>     | <b>\$ -</b>         | <b>\$ -</b>          |
| <b>TOTAL EXPENSE, RESERVE AND BALANCE</b> | <b>\$ 3,201,272</b> | <b>\$ 3,661,696</b> | <b>\$ 3,351,932</b>  |

\* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

# City Planning and Community Investment

## Revenue and Expense Statement (Non-General Fund)

### REGIONAL PARK IMPROVEMENT FUND

|   | FY 2007*<br>BUDGET | FY 2008*<br>BUDGET | FY 2009*<br>PROPOSED |
|---|--------------------|--------------------|----------------------|
| <b>REVENUE</b>  |                    |                    |                      |
| Transfer from General Fund - Mission Bay Park's Rents | \$ 1,097,595       | \$ 2,500,000       | \$ 2,466,803         |
| <b>TOTAL REVENUE</b>                                  | \$ 1,097,595       | \$ 2,500,000       | \$ 2,466,803         |
| <b>TOTAL BALANCE AND REVENUE</b>                      | \$ 1,097,595       | \$ 2,500,000       | \$ 2,466,803         |
| <b>CAPITAL IMPROVEMENTS PROGRAM (CIP)</b>             |                    |                    |                      |
| CIP Expense   | \$ 1,097,595       | \$ 2,500,000       | \$ 2,466,803         |
| <b>TOTAL CIP EXPENSE</b>                              | \$ 1,097,595       | \$ 2,500,000       | \$ 2,466,803         |
| <b>TOTAL EXPENSE</b>                                  | \$ 1,097,595       | \$ 2,500,000       | \$ 2,466,803         |
| <b>BALANCE</b>  | \$ -               | \$ -               | \$ -                 |
| <b>TOTAL EXPENSE, RESERVE AND BALANCE</b>             | \$ 1,097,595       | \$ 2,500,000       | \$ 2,466,803         |

\* At the time of publication audited financial statements for Fiscal Year 2007 were not available. Therefore, the Fiscal Years 2007 and 2008 columns reflect final budget amounts from the Fiscal Year 2007 and 2008 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.